

**Te Arotake i te Anamata  
mō Ngā Kaunihera**  
Review into the Future for  
Local Government

# Panel Members



Jim Palmer  
(Chair)



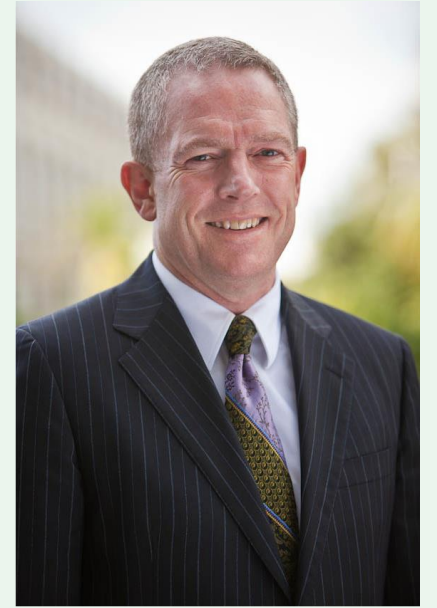
Antoine Coffin



Penny Hulse



Gael Surgenor



Brendan Boyle

# Our upcoming meeting

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Introductions 10 minutes

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Feedback from Council 60 minutes

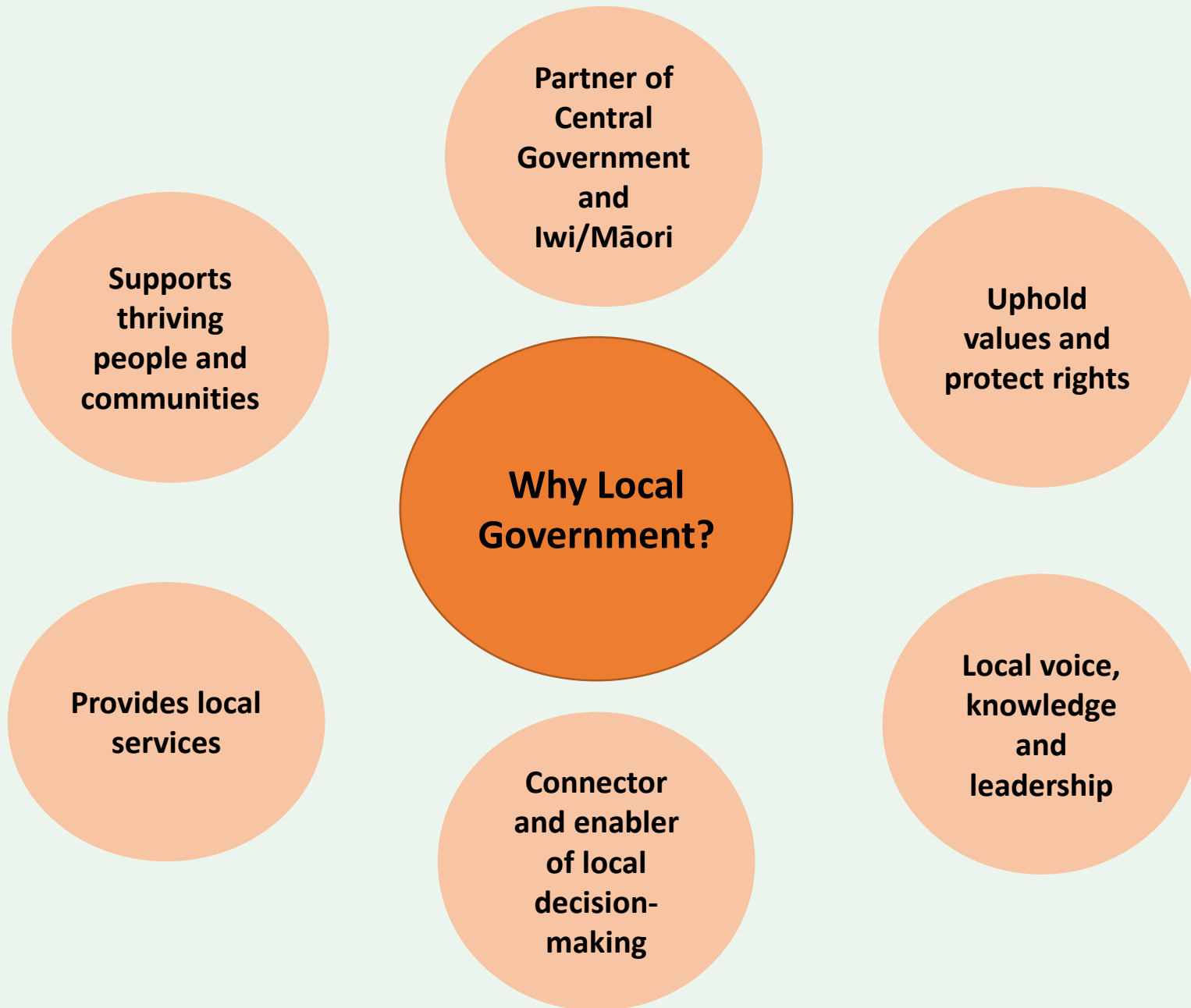
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Q&A on feedback 40 minutes

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Close, next steps 10 minutes

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# Key shifts

1. Strengthened local democracy
2. Stronger focus on wellbeing
3. Authentic relationship with hapū/iwi/Māori
4. Genuine partnership between central government and local government
5. More equitable funding

# Strengthened local democracy

***From low public trust and participation in local government to renewal of local democracy that builds a foundation for the future of a strengthened and inclusive local democracy.***

## **What the system would look like:**

A governance system that is considered legitimate, where the process of democracy and the electoral system empowers citizens, community and business to enable community outcomes to be achieved, embodies indigenous principles, and is strong enough to address the complexities of the 21<sup>st</sup> Century.

# Stronger focus on wellbeing

***From a traditional focus on infrastructure service delivery to a focus on the complex wellbeing challenges of the 21<sup>st</sup> Century, including economic and social equity, and climate change action.***

**What the system would look like:**

Wellbeing is at the heart of everything council delivers, putting Papatūānuku and people at the heart of what we do. All policy decisions consider future generations and actively partner with iwi and community.

# Authentic relationship with hapū/iwi/Māori

***From relationships that are variable understanding and commitment to an authentic relationship that enables self-determination, shared authority and prosperity.***

## **What the system would look like:**

Local government has an authentic and effective relationship with hapū/iwi, embodying the intentions and principles of Te Tiriti o Waitangi beyond representation at the governance table, to achieve equitable outcomes for Māori.



# Genuine partnership between central government and local government

*From low trust and confidence in each other to genuine partners able to deliver wellbeing outcomes locally.*

## **What the system would look like:**

A citizen and community centred local government that provides an integrated community view aligned to support local and national objectives.

# More equitable funding

*From beneficiary-based funding principles to a funding system that equitably supports communities to thrive.*

## **What the system would look like:**

A stable revenue system that provides certainty of funding sources, and enables central and local government to be effective partners and co-investors in community outcomes and priorities, with local government's funding policies supporting equity-based progressive taxation principles.

# System changes to support the shifts

What are the key features of a sustainable and innovative system?

- Enables place-based, community involvement and participation.
- Entities are sustainable and viable with sufficient resources and capability to meet future challenges and have sufficient capacity to be a credible co-investor and able respond to significant shocks and challenges.
- Leadership and culture that demonstrates a high degree of competence, is citizen-centric and collaborative.
- Culture of innovation, risk-taking and creative thinking that encourages exploration of new, place-based solutions.
- A sector utilising its collective strength and provides sector leadership and supports high performance, innovation and collaboration, including centres of excellence for policy, systems development, leadership and training.

# Questions you may want to consider

- What else should the Panel consider to advance these key shifts?
- What local context and critical issues should the panel take into account when considering the design of the future system?
- Given the direction of the key shifts and the three horizons timing what subsequent structural/organisation/system changes should occur?



# Ngā mihi nui.



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